

To the Chairman of the
General Meeting Board of
**NOVABASE – Sociedade Gestora de Participações Sociais,
S.A. (“Company”)**

I, the undersigned, taxpayer number _____ holder of _____ (1) shares,
registered in my name, as per information provided under the terms of number 4 of article 23º-C of the
Portuguese Securities Code by _____ (2) hereby appoint as my representative in the
Company’s General Meeting, to occur on 22 May 2026, at 3 p.m., exclusively by electronic means, Mr./Ms.
_____, or, in his/her absence, Mr./Ms. _____ who may,
therefore, propose, discuss and vote all the issues addressed at said general meeting.

Best regards,

_____, _____ 2026

Yours
Faithfully,

Note:

Attendance to the General Meeting by the represented person entails termination of the representation powers.

(1) Number of shares

(2) Name of the Financial Institution where the shares are deposited or registered